

# **Buying Social Services**

## ***A multi-dimensional analysis of innovativeness in municipal collaborations, tested on political preference***

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**ABSTRACT:** Since the law of youth care has been changed drastically in 2015, municipalities have gained a lot more responsibility about the purchasing and execution of youth care products. Because municipalities were obliged to, or to gain scale benefits, municipalities have started working together in purchasing and executing these products. This allows them to achieve certain benefits. Because this is the first year the new law is in implementation, a lot of municipalities have engaged in a certain level of innovation, to better implement and purchase youth care. This innovation is often stimulated and across care providers. Municipalities can reward care providers in different ways when they help and think innovatively. This thesis reflects on the degree of innovation different municipalities, or municipal collaborations, entail and tests whether political preference is of influence in this degree of innovation municipalities pursue when executing youth care.

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### **Keywords**

Youth care, Dutch law, Innovation, Politics, Population size, Legislation, Collaboration

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## 1. INTRODUCTION

In this thesis, I analyze the purchasing of services by municipalities in the Netherlands. To be more precise, these services involve youth care. The past year, the new Youth Law has been introduced, which came with a lot of changes for municipalities. This thesis explores these changes and we analyze the current procurement methods municipalities apply. This thesis analyses whether municipalities with certain political preferences or population sizes innovate in a greater or lesser manner.

It first sketches the current situation in the Netherlands and it will give some background information on youth care. After this, the methodology will be explained and the procurement scales of municipalities will be discussed. An explanation of the dependent and independent variables is provided. The hypotheses are tested using regression analyses in section 5. Section 6 provides the conclusions, limitations and suggestions for future research.

This thesis contributes to literature in two ways. It first gives a general classification of all youth care products and how they are purchased in general. After that, it shows what influence political preference has on the degree of which municipalities stimulate innovation.

Me and my partner, A.K. Hiddinga have worked together in various parts of this thesis. We have started out together by gathering all the data and reading all the documents. We have made all databases together and only went our separate ways when we started analyzing. Therefore, chapters 1 to 3 are identical in our theses. Chapter 4 also shows some similarities, because we partly use the same variables, but these sections have different focusses for us separately.

## 2. Bundling forces, buying social services together

Almost all responsibility of purchasing social services is being transferred to the individual municipalities in the Netherlands. Since this is a big responsibility, a lot of municipalities have chosen to follow the advice of the state and bundle forces and buy services together. This is often done in municipal collaborations. However, there are more ways to work together. This chapter explains the various ways of working together and also portray what municipalities exactly purchased and how they did this.

On request of the ministries of Interior and Kingdom Relations, the ministry of Finance and the Association of Dutch Municipalities (*Vereniging van Nederlandse Gemeenten*; VNG), the Dutch Bureau for Economic Policy Analysis (CPB) has done research on the three large decentralisations (The Wmo, the Youth Law and the Participation Law) that have taken place in January 2015. In this research, the CPB categorizes the (financial) risks and opportunities, and analyses what instruments can reduce or eliminate these risks (CPB, 2013).

### 2.1 Advantages of Purchasing Together

This research shows the most important opportunities for youth care:

#### 2.1.1 Economies of scope

Because of the shifted responsibility, municipalities can better match supply with demand in their region. Integration with other municipal agreements in the social domain can provide synergies.

#### 2.1.2 Effective implementation

Because municipalities are now themselves responsible for the services they provide, they are more conscious about price and volume.

#### 2.1.3 Availability of information

Care can be more streamlined, because municipalities not only have their own information, but they also have data available from other sources of the social domain, such as education.

#### 2.1.4 Freedom of policies

Because municipalities have a certain degree of freedom on how to structure their policies, there will be room for experiments and innovation. Also, because of collaborations, municipalities can learn from each other.

## 2.2 Disadvantages of Purchasing Together

However, there are also some risks involved when buying services together:

#### 2.2.1 Financial risks

Especially for smaller municipalities, financial risks can accumulate. Because budgets are curtailed and differences in division models can occur, smaller municipalities might not be able to shoulder these risks.

#### 2.2.2 Differences in quality

When municipalities do not have clear descriptions or clear measurability for the quality of the services, it might be the case a race to the bottom can occur, because of policy competition. Monitoring quality is something that remains important.

#### 2.2.3 Availability of information

It is unsure whether municipalities have enough knowledge and expertise to determine what type of care a child needs.

#### 2.2.4 Freedom of policies

There is a risk the current frame for sufficient quality might go to waste because of the differences in policies between municipalities. It could also risk the learning process, benchmarking and quality monitoring, and hinder the evaluation of the decentralization.

#### 2.2.5 Diseconomies of scope

Because the mental youth care is now the responsibility of the municipalities, there will be a financial border in the mental care and the mental youth care and other medical disciplines.

#### 2.2.6 Diseconomies of scale

Decentralizing youth care hampers the achievement of economies of scales. For a number of specialized types of care, a more central approach is beneficial.

## 2.3 Paradoxes in collaborative procurement

Collaborative procurement brings dilemmas for the youth care. What degree of freedom should municipalities have? What kind of synergies should be formed? How should finances be managed to warrant quality of care? This requires a great deal of collaboration between individual municipalities (CPB, 2013). There have been agreements made involving the freedom for municipalities and involving agreements municipalities need to follow. These will be discussed in section 3.3.

Collaborations are not only about purchasing together, but also about organizing functions and executing care. There are several advantages, but also some disadvantages municipalities need to overcome. With the decentralizations, the government wants to make the youth care system more simple and make it a better fit with civilians own strength and social networks of

youth and caregivers. There will be more emphasis on prevention and lighter forms of care, to attempt to cut back on heavier forms of care. Bundling responsibilities to one level can promote and improve collaboration between social workers that work with families. There will remain inspections on the quality of youth care and nationwide agreements are made (CPB, 2013).

Therefore, it is important to work together, reap benefits and overcome challenges.

## 2.4 Budgets

Budgets have been divided on the basis of historic criteria, which involve the use of youth care in 2012 per municipality. The 2015 budgets have been adjusted according to these historic numbers, along with the 2015 already established budgets in December 2013 (CPB, 2013; SCP, 2014). Only in 2016, an objective method for dividing budgets will be implemented. When the costs of a certain service are higher than the budget allows, the municipality has to pay for this. Whenever costs are lower, this is in favor of the municipality. Municipalities also have their own income sources, such as local taxes, ground exploitation or administrative expenses (CPB, 2013).

## 3. Youth care in its current form

This section will describe youth care in its current form, in 2015.

### 3.1 Youth care products

There are several different products that entail youth care. Before 2015, the individual municipalities were only responsible for the youth health care and pre-emptive youth policies. Now, in 2015, municipalities are also responsible for crisis care, foster care, ambulant care, residential care, closed youth care (gesloten jeugdzorg), mental youth care (jeugd-GGZ), youth care in relation to criminal law (forensische zorg), care for handicapped youth (jeugd-LVG), support and personal assistance (begeleiding en persoonlijke verzorging), notification centers, youth protection (jeugdbescherming) and youth rehabilitation (jeugd reclassering) (Youth Law, 2015).

At the moment, there are some products being purchased nationally (see following paragraph), and some products are being purchased in other collaborations. We first introduce a categorization of different types of youth care. All municipalities describe the categories they maintain differently. Therefore, we have categorized the products ourselves into logical categories. We explain what products belong to which category (these categories are used throughout the thesis):

1. Ambulant youth care  
Help at home, which includes consultation and advice, support for the handicapped, help involving the upbringing, etc.
2. Crisis care  
Urgency care, which includes interventions, shelter, care groups, etc.
3. Expertise and care for dependency-relationships  
Care and help involving problems with adoption and dependency of children.
4. Forensic help and behavioral interventions  
Forensic (medical) care after cases involving sexual harassment, loverboys or human trafficking.
5. Closed youth care  
Very specialized types of care in a closed environment

6. Youth protection and rehabilitation  
Child and youth protective services, including supervision, custody, support multi-problem families, behavioral measures, etc.
7. Youth mental care  
Care for youth with a mental disorder, including treatment for addiction care, protected living but also care for severe dyslexia.
8. Notification centers  
Centers clients can go to when they want to inform the appropriate authorities of cases of child abuse or mistreat. (Kindertelefoon, AMHK)
9. Personal support  
Care for the handicapped, help with daily activities, but also day-filling programs such as camps or day-activities.
10. Foster care  
Urgent or non-urgent care for children and youth who are in a situation where their parents cannot take care of them in a good enough manner anymore.
11. Specialized mental youth care  
Specialized care for youth with mental disorders; eating disorders, care for the severely handicapped, etc.
12. Entrance to help  
One level lower than the notification centers; it mostly involves the general practitioner or school teachers. It also involves prevention.
13. Residential care  
Care for youth with a more severe disorder, which requires them to stay in an institution.

### 3.2 National agreements

Some very specific types of youth care are procured on a national level. This applies to care for which there are only a few suppliers, or when only a small number of clients require this type of care. The VNG makes a couple of national decisions, on behalf of all Dutch municipalities. The executions of these decisions are documented in the National Transition Arrangement (Landelijk Transitie Arrangement; LTA). In addition to this, municipalities make regional transition arrangements on the level of municipal collaborations. This part discusses the national decisions for youth care that have been made by the VNG.

The LTA described the agreements between all municipalities and care providers which are to be considered for national agreements for specialized functions, aimed at the following subjects:

1. Continuity in 2015 for clients whom have been provided with care by December 31, 2014, or have an indication for care (and are on a waiting list). The client has the right to maintain the care they got before the changed law, when circumstances remain the same.
2. Continuity of the care-infrastructure in 2015 for clients whom need this care.
3. Inventory friction costs that come with the transformation, and determine measures to limit these costs.
4. Starting points for the intended procedure for the national agreements for specialized functions from 2015 and on.

In summary, the LTA describes the continuity of care and the agreements that have been made about national specialized care. The types of care which are classified as specialized have

been determined on the ground of the number of clients, the offer made by a provider of the type of care and the content of this offer. The following types of care have been classified as specialized and are therefore purchased nationally:

1. Closed youth care (Jeugdzorgplus)
  - a. Closed youth care for children under 12 years
  - b. Very intensive short-term observation and stabilisation (Zeer intensieve kortdurende observatie en stabilisatie)
  - c. Closed admission of teen-moms
2. Mental health care (Jeugd-GGZ)
  - a. Eating disorders
  - b. Autism
  - c. Personality disorders
  - d. Care for the deaf and hearing impaired
  - e. Psychotrauma/complex trauma
  - f. Child-and youth psychiatry
  - g. Chronic fatigue
  - h. Adoption and attachment disorders
3. Forensic youth psychiatry
4. Expertise and care for violence in autonomy relationships
5. Observation diagnostics and explorative treatment
6. Behavioural interventions
  - a. Functional Family Therapy (FFT)
  - b. Multidimensional Treatment Foster Care (MTFC)
  - c. Multidimensional Family Therapy (MDFT)
  - d. Multisystem Therapy (MST)
  - e. Parenting with love and borders (Ouderschap met liefde en grenzen; OLG)
7. Refusal of nourishment (voedselweigering)
8. Forensic-medical investigation of minors

(VNG, 2013)

Because these types of care are purchased nationally, we keep them out of our analysis for this bachelor thesis.

### 3.3 Other agreements

As stated above, municipalities make Regional Transition Arrangements (Regionaal Transitie Arrangement; RTA), in addition to the LTA. These regional arrangements link to the national arrangement (LTA) for the specialized functions. Municipalities also need to take into account these functions in their budgets (VNG, 2013).

All other types of youth care are bought by municipalities who can have their own policies for purchasing, as well as execution of care. Municipalities need to follow certain requirements when they purchase youth care. For certain types of youth care, such as the notification centers (AMHK) or Closed Youth Care (JeugdzorgPlus), collaboration is obligatory, whether this is regional or decentral. Also, municipalities need to stick to the pre-established DBC-codes. These codes make a universal overview of what products are linked to what code. Municipalities can purchase youth care products on the following levels:

- Local: On the level of only one municipality, for example 'Brunsum'.

- Sub-regional: On the level of about 3-6 municipalities, for example 'Parkstad', in which 'Brunsum' purchases products.
- Regional: On the level of a pre-determined municipal collaboration, for example 'Zuid-Limburg', that entails Parkstad as a sub-regional collaboration.
- Decentral (bovenregionaal): On the level of several municipal collaborations, for example 'Provincie Limburg'.
- Provincial: On the level of the province (Sometimes used interchangeable with decentral collaborations)
- National: On the level of the whole country.

## 4. Data and methods

This section describes our data collection methods and our data sample. It also describes how we analyzed our individual part. This section includes a description of the sample, an explanation of the data collection methods and a thorough explanation of the dependent and independent factors.

### 4.1 Setting: The New Youth Care Law in the Netherlands

As stated above, this thesis describes the changes in law and care because of the introduction of a new system that comes with a new youth law.

### 4.2 Data collection and data set

#### 4.2.1 Data collection

Our data is mainly qualitative and is found in all sorts of documents. We have used purchasing documents, policy documents, national arrangements, evaluations, regional arrangements and local policies to find information about the factors we are researching. We have found these documents on websites such as TenderNed, and on the websites of the municipalities themselves. For TenderNed, we inserted 'Jeugdzorg' into the reference bar and clicked out 'Leveringen' and 'Werken' in the side bar. This way, we only had 'Diensten' left, which gave us all the results for youth care services in the Netherlands. When we did not use TenderNed, we used Google with appropriate search terms to find documents we could not find elsewhere. This usually led us to municipal websites, or websites specially organized for purchasing councils. The results included documents for differing types of youth care products for different municipalities. We have also received some documents from municipalities through the personal connections of our supervisor, Niels Uenk. How we have interpreted and displayed this data will be explained in the Methodology part.

#### 4.2.2 Data set

The data set consists of all municipalities in the Netherlands. In total, the number of municipalities is 393 on January 1<sup>st</sup>, 2015. This sample is not a random sample. We have gathered as much information we could find on all possible municipalities in the Netherlands. For 34 municipal collaborations, we have found Regional Transition Arrangements with sufficient information to be used in the database for purchasing scales. For 38 municipal collaborations (362 municipalities), we have found policy and purchasing documents, giving us information about the factors used in the database about innovation. Because we have not found all information there is available, the sample is not fully representative. However, this is not the goal of this research. The goal is to check for differences in execution

throughout the Netherlands. As long as we find results in this domain, our research goal is reached.

Because all municipalities purchase services within one or more collaborations, we work with the VNG categorization. We distinguish between municipal collaborations, and other collaborations. The total number of municipal collaborations is 42. We choose to have the regional viewpoint as a start, because all municipalities are obligated to purchase at least some products regionally. Therefore, all municipalities are represented in the 42 municipal collaborations. A list of all municipalities with their collaborations can be found in the Appendix.

### 4.3 Methodology

#### 4.3.1 General methodology

To start our thesis, a database was needed. This database started out small, only displaying the municipalities and their regional and decentral collaborations. We also searched for purchasing documents, policy documents and regional arrangements from the start.

When we had almost all documents, we could start our research. The first thing needed, was a comprehensive categorization of all youth care products we could use each time we needed a classification. As stated in section 3.1, all municipalities maintain different categories and different names for types of care. This was inconsistent throughout all the documents. That is why we made our own classification (mentioned in section 3.1.). We continue to use this classification in all our databases and throughout the thesis.

#### 4.3.2 Purchasing scales

We extended this database to display all forms of youth care on the X-axis, which resulted in 132 separate youth care products, all part of the categories we have described in section 3.2. and all 393 municipalities on the Y-axis. To fill in this database, we used the regional transition arrangements, and sometimes policy documents, the municipalities made available. These documents usually mention what products are purchased in what manner and are therefore of value for this database. We read through all documents separately and manually inserted a letter (e.g. R for regional) into the database. This database provides the scale of purchasing for each municipality, for each youth care product. We have included each possible scale (described in section 3.3) in the database. This database can be found in the Appendix. When everything we could find was filled in, we counted and summed the number of municipalities that purchased, e.g. ambulant care, in what scale and transformed these numbers into pie diagrams (See the Appendix). With this data, we could see what products are being procured on what scale of purchasing. In general, the following purchasing scales are pursued by municipalities:

Type of care	Main purchasing scale(s)
Ambulant youth care	Local
Crisis care	Decentral
Youth protection and rehabilitation	Regional and decentral
Youth mental care	Regional
Notification centers	Regional and decentral
Personal support	Regional
Foster care	Regional and decentral
Entrance to help	Local
Residential care	Regional and decentral

Table 1. Purchasing scale per type of care

For example, ambulant care is being purchased as follows throughout municipalities:

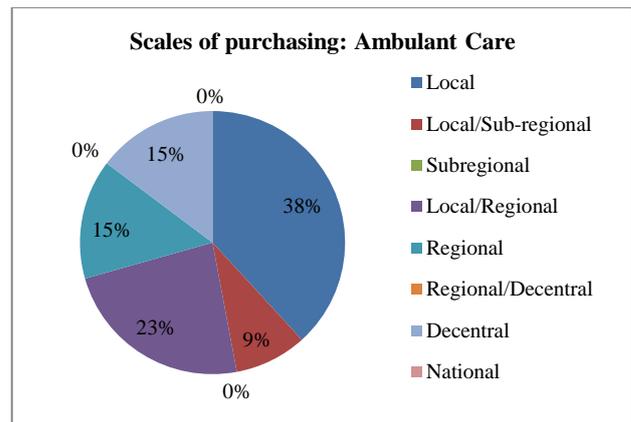


Figure 1. Purchasing scales for ambulant care

This diagram shows ambulant care is mostly purchased in a local collaboration (38% only local, 9% local/sub-regional and 23% local or regional). For the percentages of municipalities that purchase in what manner for the other youth care products, see the Appendix.

#### 4.3.3 Innovativeness

To define which strategies the municipalities have used to implement the new Youth Care law, we made a second database. This database keeps track of eight factors related to the degree of innovativeness and execution of youth care of the municipal procurement approach. We especially focused on innovativeness as a dependent variable, because we use that later on in our research, see section 4.4 and sections 5 and 6.

In finding all the values for these different factors, we again stripped through all purchasing and policy documents we could find. At first, we looked at websites such as TenderNed and the websites of the municipalities themselves. There were some documents we could not find, so we asked our supervisors to help us find these, using their connections within municipal boards. The collection of this data has been the same as for the purchasing scales.

While reading the documents, we marked in the text whenever we found a value useful for our database. The parameters we use include:

- Type of youth care  
As described in section 3.1.
- Categorization of the procurement procedure  
The fashion in which municipalities procure their products, this can be done in various ways, such as sending in a tender.
- Discount percentage  
The percentage budget or tariff reduction compared to 2014 budgets or tariffs.
- Implementation of discount  
How and what is changed in this budget or tariff.
- Innovation (Yes or no)  
Do municipalities mention anything about innovating or incentives for innovation?
- Explanation of innovation  
If yes, what is mentioned and how is this supposed to be implemented?
- Care providers  
Is there only room (or budget) for the current care providers municipalities already have ties with? Or are they open for new providers?

- Risk sharing (Yes or no)  
Do municipal collaborations have a policy for sharing risks when financial risks are too great to bear for one small municipality?

We copied this text regarding each parameter into our database in a qualitative manner. We did not codify the values at first, because we did not already have a quantitative classification. To preserve all information possible, we made the values quantitative after we had found all information there is to find. This also counts for the used parameters. Some of the parameters have been left out of account and some parameters have been merged together to make a logical quantitative scale. This will be discussed in section 4.4.

#### 4.3.4 Population

A lot of information about the population of municipalities was already available through our supervisors. They provided us with a list of all the municipalities in the Netherlands, with the number of citizens, in 2014. The information came from the Central Bureau of Statistics. I have copied this list into the database and corrected and added to it where needed.

The database needed some correction on the municipalities. Some municipalities merged on January 1<sup>st</sup>, 2015. Therefore, I looked again at the data from the Central Bureau of Statistics and merged municipalities that have been newly formed.

Because the number of citizens usually does not change much throughout the year, I have chosen to add the numbers of citizens when, for example, two municipalities became one, to calculate that number of citizens. I also had to work with data from 2014, because most data from 2015 is not available yet. To keep it consistent, all data from 2014 is inserted.

How these numbers have been made into a logical scale classification, will be discussed in section 4.5.2.

#### 4.3.5 Political color

Again, information about political color has been provided by our supervisors. We have arranged this into a slightly different form. Because all municipalities purchase youth care products on regional levels, at smallest (after the local level), we have displayed the political preference per municipal collaboration, instead of per municipality. We have counted and summed the political representation of individual parties in the governing board per municipality for each collaboration. A list of political preference per collaboration is available in the Appendix.

### 4.4 Dependent variable: Innovativeness in purchasing methods

The dependent factor innovativeness needs some conceptualization and operationalization.

#### 4.4.1 Conceptualization

Innovativeness is a broad concept. Therefore, it is needed to explain it further in this research. Often, municipalities talk about renewal and new ideas when they describe innovation. They often link it to cost reductions and best practice manners. Municipalities want to implement best practices. At the moment, municipalities purchase products under the condition it will bring renewal, which is what we have seen most when reading the documents. What we have seen most is that municipalities apply incentives to stimulate other parties and care providers to think innovatively and help realize, for example, higher quality or lower prices. Therefore, in our research, we conceptualize ‘innovativeness’ as “the degree to which municipalities are stimulating third parties to help in realizing cost reductions or quality improvements.” To achieve

this, a lot of municipalities ask the help of care providers and stimulate them with or without financial stimuli.

#### 4.4.2 Operationalization

To make this concept measurable, we need to turn qualitative data in to quantitative data. We have made a classification of the degree to which a municipality is innovative. This is made up out of the following values:

1. No mentioning of innovation in documents.
2. Innovation is mentioned, but just as an overall goal
3. Financial rewards for innovation apply to a part of the total budget, which is smaller or equal to 10%.
4. Financial rewards for innovation apply to a part of the total budget, which is larger than 10%.
5. Financial rewards for innovation are indicated in the total budget.

From here on, we will continue with our individual part.

### 4.5 Independent variable: Size of the municipal population

The independent variable, population size, is straightforward.

#### 4.5.1 Conceptualization

The concept ‘population size’ in this thesis, relates to the number of people that reside in a certain municipality. A list of these numbers can be found in the Appendix.

#### 4.5.2 Operationalization

This concept is already quantitative. Therefore, I have decided to not change anything with this variable. To preserve the nature of the variable, a ratio variable, I stick with the raw quantitative numbers that tell us the population per municipality.

### 4.6 Independent variable: Political preferences of municipal collaborations.

The second independent variable, political preference, is also straightforward, but a bit harder to quantify.

#### 4.6.1 Conceptualization

In the Netherlands, we have a voting system. The citizens of the country vote for the political leaders who will eventually be seated in the Parliament. The amount of votes a certain person, or party, has gathered, is directly linear to the amount of seats this party will get in the House of Representatives. It can be described as a direct, centrally organized voting system. This is, in general, the same for separate municipalities. However, municipalities have a Municipal Board where representatives of political parties take place after being voted for by the citizens of that municipality. Since all municipalities vote separately, there are a lot of different political preferences within municipalities in the Netherlands.

However, in this thesis, we talk mostly about central municipalities. Because most youth care products are purchases throughout central municipalities, the political preferences I use for my research are measured for each municipal collaboration, instead of each municipality. A list of political preferences for the collaboration can be found in the Appendix.

In this thesis, I will distinguish between progressive and conservative parties and right or left oriented parties in relation to innovation. As can be seen in Figure 1, according to Slomp (2000), conservative parties are mostly right and oriented towards authority, whereas progressive parties are mostly left and liberally oriented (and vice versa). In general, it can be said that left oriented parties want to involve the government more in daily life, while right parties want to limit this.

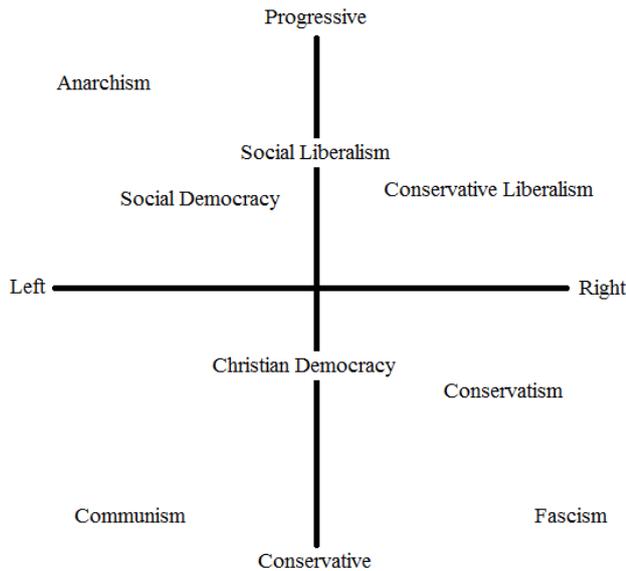


Figure 2. Political Spectrum in Europe. Slomp (2000)

#### 4.6.2 Operationalization

To make this concept measureable, I need to make a classification between conservative/progressive and right/left oriented municipal collaborations. According to the information of the 2012 “Kieskompas”, a tool to help citizens decide which party to vote on (Figure 2), this is the division between progressive and conservative parties:

Conservative	Progressive
Staatskundig Gereformeerde Partij (SGP)	Socialistische Partij (SP)
Partij voor de Vrijheid (PVV)	Partij voor de Dieren (PvdD)
Christen Uni (CU)	Vijftig Plus Partij (50+)
Christenlijk Democratisch Appèl (CDA)	Partij van de Arbeid (PvdA)
Volkspartij voor Vrijheid en Democratie (VVD)	GroenLinks (GL)
	Democraten 1966 (D66)

Table 2. Conservative and progressive parties in the Netherlands

And likewise, the division for right and left oriented parties:

Right	Left
D66	GL
VVD	PvdA
CDA	50+
CU	PvdD
SGP	SP
PVV	PVV

Table 3. Right and left oriented parties in the Netherlands

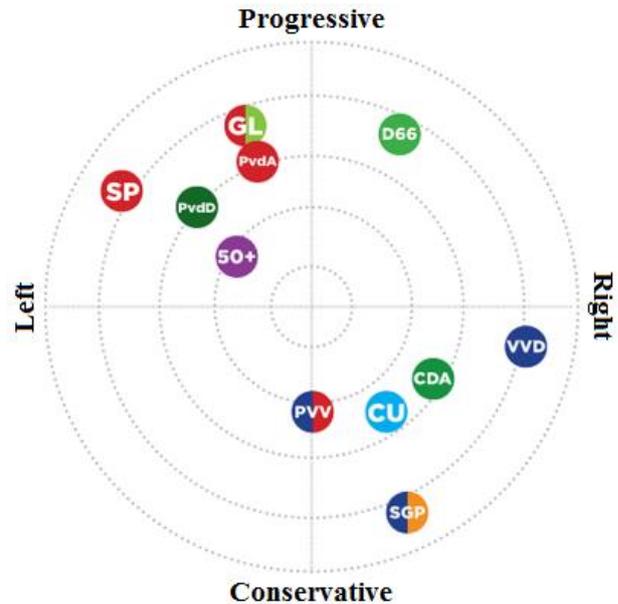


Figure 3. Political parties in the Netherlands. Krouwel (2012)

All political parties represented in the municipal boards have been put into another database, where percentages have been taken for the total degree of conservativeness versus progressiveness and right versus left orientation. This list can be found in the Appendix.

Local political parties have been left out of account, because these differ for each municipality and it took too much time to analyse these parties also. Therefore, I have chosen to only take percentages of the established parties. The percentages in the Appendix will therefore not add up to 100%, but the numbers we do have are comprehensive now.

#### 4.6.3 Hypothesis

Progressive political parties characterize themselves because they want to introduce new ideas and free themselves from the old ways. Therefore, my hypothesis is:

H1: “Progressive municipal collaborations have a higher degree of innovation than conservative municipal collaborations.”

H2: “Conservative municipal collaborations have a lower degree of innovation than progressive municipal collaborations.”

As stated above, right parties want to limit the role of the government in the daily life, and left parties want to include the government more. Therefore, I expect the following:

H3: “Left oriented municipal collaborations have a higher degree of innovativeness than right-oriented municipal collaborations.”

H4: “Right oriented municipal collaborations have a lower degree of innovation than left-oriented municipal collaborations.”

### 4.7 Research model

This picture (Figure 2) displays the expected influence of the independent factors on the dependent factor.

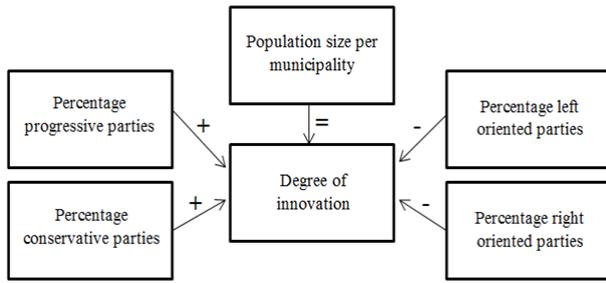


Figure 4. Research model: The influence on the degree of innovation

## 5. Results

This section describes the results of a regression analysis between the dependents and independent variables.

To test my hypotheses, I use a regression analysis. To accurately prove my hypotheses, I need to analyse whether the causation between my dependent and independent factors is strong enough to significantly say my hypotheses are correct.

### 5.1 Statistics

There are 393 municipalities in the Netherlands, however, there are some municipalities displayed more times in the database. This is because we have found several purchasing and policy documents for multiple types of care. Mostly, we only found one document per municipal collaboration, for example, the document explaining regional bought care for one municipal collaboration. However, we have sometimes found multiple documents. For example, we have found decentral documents in addition to regional documents. However, whenever we had found multiple documents per municipalities, the policies on innovation were either exactly the same, or there was no information on innovation in one of the two. That is why I have decided to merge similar values together and delete values that included no information, because these values are not useful anyway. That results to a sample of 393 municipalities. However, municipalities we only had one document of and did not provide us with useful information about innovation have been left out of the analysis too. There are 31 missing values, which results to an analysis of 362 useful values. The descriptive statistics of the final dataset can be seen in Table 1.

Variable	N	Mean	Standard deviation
Number of citizens per municipality	393	44052,77	70105,017
%Progressive parties per municipality	393	28,9746	10,33
%Conservative parties per municipality	393	44,9491	13,05
%Left-oriented parties per municipality	393	18,6336	8,04
%Right-oriented parties per municipality	393	55,3868	12,73
Factor innovation	362	2,67	0,751

Table 4. Descriptive statistics of the data sample

I perform four multiple regression analyses. Each analysis will be controlled by the factor 'Population size per municipality', by inserting this as a second independent variable in SPSS for all four analyses. The analyses will be as follows:

- Percentage progressive parties per municipality, controlled by population size per municipality vs. factor innovation.
- Percentage conservative parties per municipality, controlled by population size per municipality vs. factor innovation.
- Percentage left-oriented parties per municipality, controlled by population size per municipality vs. factor innovation.
- Percentage right-oriented parties per municipality, controlled by population size per municipality vs. factor innovation.

### 5.2 Testing the assumptions for multiple regression analysis

To be able to perform a linear regression analysis, certain assumptions need to be checked. The analyses were conducted using the stepwise approach in SPSS, meaning only significant predictors are taken into the calculation. First, the data was checked for normality with a Shapiro-Wilk test. For all analyses, the significance was smaller than 0,05. Which means all regression analyses are abnormally distributed. However, this does not lead to problems. The analyses are conducted using almost all data available and not a sample. This means the Shapiro-Wilk test did not even have to be conducted. I left it in for completeness. With Pearson's R, correlations have been calculated. Only two analyses had models with statistical significance: the model that included the percentage of progressive parties and the model that included the percentage of left-oriented parties. The models that included percentage conservative parties and percentage right-oriented parties were not statistically significant, so no Pearson R was given. The two significant models have R's of respectively 0,236 and 0,133, both less than 0,9. This means there is a correlation between the dependent and independent variable. Whether this is significant will be checked in section 5.3. Multicollinearity was checked using the tolerance value and its reciprocal, VIF. The two significant analyses had tolerance values 0,973 and 0,991. Which results in VIF values of 1,027 and 1,009, both smaller than 10,0, which means multicollinearity is no issue. This means the size of municipal population has no influence on the results of the political preference but merely controls the variables. Finally, the data was also checked for homoscedasticity. This was done by plotting the standardized residual values against the standardized predicted values. This gives a plot. The points are equally dispersed around zero, for both models. However, there are some lines visible, but this is no concern because both plots look different. Indicating the independent variables are both different. The scatterplots can be found in the Appendix.

### 5.3 Multiple regression analyses

This section displays the results of the multiple regressions analyses.

#### 5.3.1 Percentage progressive parties vs. factor innovation

The following table depicts the result of this regression analysis:

	<b>B</b>	<b>Std. Error</b>	<b>Beta</b>
Constant	3,164	0,113	
Percentage of progressive parties per municipality	-0,017	0,004	-0,236

Note:  $N=362$ , adjusted  $R^2 = 0,053$ ,  $p(\text{one-sided}) < 0,05$ .

**Table 5. Results regression analysis for the percentage progressive parties**

These results show the percentage of progressive parties has a negative significant effect on the factor of innovation. This negative direction indicates the factor of innovation decreases whenever there are more progressive parties in a municipality. This result is not as expected. As indicated at hypothesis 1, a positive result was expected. Because these values are statistically significant, it can be concluded the hypothesis 1 can be rejected.

This regression analyses has an adjusted  $R^2$  of 0,053. This means 5,3% of the variance in the innovation factor can be explained by the percentage of progressive parties per municipality.

### 5.3.2 Percentage conservative parties vs. factor innovation

The model proved not to be statistically significant. Because SPSS did not provide a model (stepwise approach), I tested this factor on its own with a linear regression to see what the exact values where. Pearson's R is 0,067 and the adjusted  $R^2$  is only 0,002. Which means only 0,2% of the variance in the factor of innovation is explained by the percentage of conservative parties. The significance is 0,240 (ANOVA), which means this model is indeed not statistically significant.

This does not confirm H2, because it does not prove there is any correlation between the factor of innovation and the percentage of conservative parties per municipality. Therefore, it cannot be said H2 confirmed.

### 5.3.3 Percentage left-oriented parties vs. factor innovation

The following table depicts the results for this regression analysis:

	<b>B</b>	<b>Std. Error</b>	<b>Beta</b>
Constant	2,989	0,097	
Percentage left oriented parties per municipality	-0,012	0,005	-0,133

Note:  $N=362$ , adjusted  $R^2 = 0,015$ ,  $p(\text{one-sided}) < 0,05$ .

**Table 6. Results regression analysis for the percentage left oriented parties**

These results show the percentage of left-oriented parties has a negative significant effect on the factor of innovation. This negative direction indicates the factor of innovation decreases whenever there are more left-oriented parties in a municipality. This result is not as expected. As indicated at hypothesis 3, a positive result was expected. Because these values are statistically significant, it can be concluded hypothesis 3 can be rejected.

This regression analyses has an adjusted  $R^2$  of 0,015. This means 1,5% of the variance in the innovation factor can be explained by the percentage of progressive parties per municipality.

### 5.3.4 Percentage right-oriented parties vs. factor innovation

The model proved not to be statistically significant. Because SPSS did not provide a model (stepwise approach), I tested this factor on its own with a linear regression to see what the exact values where. Pearson's R is 0,023 and the adjusted  $R^2$  is only 0,002. Which means only 0,2% of the variance in the factor of innovation is explained by the percentage of conservative parties. The significance is 0,424 (ANOVA), which means this model is indeed not statistically significant.

This does not confirm H4, because it does not prove there is any correlation between the factor of innovation and the percentage of right-oriented parties per municipality. Therefore, it cannot be said H4 confirmed.

## 6. Discussion and conclusion

This section interprets the results mentioned in section 5. In this section, conclusions about the results are drawn and discuss limitations to this research and suggestions to future research.

### 6.1 Conclusion

As mentioned in section 5, hypotheses 1 and 3 have been confirmed. Hypotheses 2 and 4 cannot be confirmed. Hypothesis 1 and 3 both show a negative relationship between the factor of innovation and political preference. This is opposite to what was expected. For this experiment and this data sample, this outcome means the degree of innovation will decrease whenever there are more progressive parties or left-oriented parties present in a municipality.

### 6.2 Limitation and suggestions for future research

#### 6.2.1 Limitations

There are several limitations we can mention. Firstly, we could not find all documents we needed. A lot of documents are simply not published, or not accessible for us, because we do not work at the municipality or the government. Secondly, we have only limited time in which we have done as much as possible. If we had more time, I would like to do a more thorough analysis with control variables to keep the results more valid. Methodology-wise, it would be better to gather all documents made. We now only had the ones we could find within the time frame, but there are so much more documents out there.

There are also two research specific limitations for this thesis. Whenever a document was of decentral scale, it stated innovation factors for more than one municipal collaboration. In these cases, the political preference might not fully shine through, because innovation factors are the same for different political governing boards in municipal collaborations. Also, this is the same for regional collaborations. However, because all documents have regional as a lowest scale, we have decided to look at the percentage of political parties (progressive/conservative and right/left) per municipal collaboration. Local parties have been left out of the analyses, because of time concerns. This gives a biased view of the political preferences. The solution was to work with percentages, to make sure the percentages worked with are correct. However, it would be better to have included the local parties to form the complete picture.

#### 6.2.2 Suggestions for future research

Where I have chosen to research innovativeness in relation to population size, it might be interesting to look at other

dependent variables, such as effectiveness of purchasing regionally.

It might also be interesting to look at other independent variables. Examples of this could be: political preference or urbanization.

Lastly, a suggestion is to look deeper into innovation. Are all innovations realized? Is the budget really used for innovation? These questions are interesting to answer in relation to effectiveness of the new law.

## 7. ACKNOWLEDGMENTS

I want to thank my supervisors for helping us throughout the process of writing our thesis. They have been helpful in giving us advice and helping us to find certain documents. It would have been a lot harder to do this if I was on my own!

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## 9. APPENDIX

### 9.1. Appendix A

List of municipalities' documents we have included in our research

Municipal collaboration	Regional Transition Arrangement?	Purchasing and/or policy documents?
Achterhoek	Yes	Both
Amsterdam-Amstelland	Yes	Both
Drenthe	No	Only policy documents
Eemland/Amersfoort	Yes	Only policy documents
Flevoland	Yes	Only policy documents
Food Valley	Yes	Only policy documents
Fryslân	No	Both
Gooi en Vechtstreek	Yes	No
Groningen	No	Only policy documents
Haarlemmermeer	Yes	Both
Holland Rijnland	Yes	Only policy documents
IJsselland	Yes	Only policy documents
Kop van Noord-Holland	Yes	Only policy documents
Lekstroom	Yes	Only policy documents
Midden-Brabant	Yes	Both

Midden IJssel – Oost Veluwe	Yes	Only policy documents
Midden Holland	Yes	Only policy documents
IJmond en Kennemerland	No	Only policy documents
Midden-Limburg West	No	Only purchasing documents
Midden-Limburg Oost	No	Only policy documents
Noord Limburg	Yes	Only policy documents
Noord-Veluwe	No	Only policy documents
Noord Oost Brabant	Yes	Only policy documents
Alkmaar	Yes	Only policy documents
Arnhem	Yes	No
Nijmegen	Yes	Only policy documents
Rivierenland	Yes	Only policy documents
Haaglanden	Yes	Both
Rijnmond	Yes	Only policy documents
Twente	Yes	Both
Utrecht Stad	Yes	Only policy documents
Utrecht West	Yes	No
West Brabant Oost	Yes	Both
West Brabant West	No	Only policy documents
West-Friesland	Yes	Both
Zaanstreek Waterland	Yes	Both
Zeeland	Yes	Both
Zuid-Holland Zuid	Yes	Only policy documents
Zuid Kennemerland	Yes	No
Zuid-Limburg	Yes	Only policy documents
Zuid-Oost Brabant	Yes	Only policy documents
Zuid-Oost Utrecht	Yes	Only policy documents

## 9.2. Appendix B

List of municipalities with population and collaborations

Municipality	Population	Decentral collaboration	Regional collaboration	Sub-regional collaboration
Aalten	27013	G7 (Gelderse regio's)	Achterhoek	
Berkelland	44666	G7 (Gelderse regio's)	Achterhoek	
Bronckhorst	36932	G7 (Gelderse regio's)	Achterhoek	
Doetichem	56344	G7 (Gelderse regio's)	Achterhoek	
Montferland	34987	G7 (Gelderse regio's)	Achterhoek	
Oost Gelre	29700	G7 (Gelderse regio's)	Achterhoek	
Oude IJsselstreek	39595	G7 (Gelderse regio's)	Achterhoek	
Winterswijk	28881	G7 (Gelderse regio's)	Achterhoek	
Alkmaar	106857	West Friesland; Kop van Noord-Holland	Alkmaar (Noord-Kennemerland)	
Bergen	30076	West Friesland; Kop van Noord-Holland	Alkmaar (Noord-Kennemerland)	
Castricum	34288	West Friesland; Kop van Noord-Holland	Alkmaar (Noord-Kennemerland)	
Heerhugowaard	53307	West Friesland; Kop van Noord-Holland	Alkmaar (Noord-Kennemerland)	
Heiloo	22636	West Friesland; Kop van Noord-Holland	Alkmaar (Noord-Kennemerland)	
Langedijk	26935	West Friesland; Kop van Noord-Holland	Alkmaar (Noord-Kennemerland)	
Aalsmeer	30759	Stadsregio Amsterdam	Amsterdam-Amstelland	
Amstelveen	85015	Stadsregio Amsterdam	Amsterdam-Amstelland	
Amsterdam	810937	Stadsregio Amsterdam	Amsterdam-Amstelland	
Diemen	25930	Stadsregio Amsterdam	Amsterdam-Amstelland	
Ouder-Amstel	13271	Stadsregio Amsterdam	Amsterdam-Amstelland	
Uithoorn	28418	Stadsregio Amsterdam	Amsterdam-Amstelland	
Arnhem	150823	G7 (Gelderse regio's)	Arnhem	
Doesburg	11437	G7 (Gelderse regio's)	Arnhem	
Duiven	25609	G7 (Gelderse regio's)	Arnhem	
Lingewaard	45776	G7 (Gelderse regio's)	Arnhem	
Overbetuwe	46665	G7 (Gelderse regio's)	Arnhem	
Renkum	31580	G7 (Gelderse regio's)	Arnhem	
Rheden	43640	G7 (Gelderse regio's)	Arnhem	
Rijnwaarden	10917	G7 (Gelderse regio's)	Arnhem	
Rozendaal	1503	G7 (Gelderse regio's)	Arnhem	
Wageningen	37429	G7 (Gelderse regio's)	Arnhem	
Westervoort	15138	G7 (Gelderse regio's)	Arnhem	
Zevenaar	32283	G7 (Gelderse regio's)	Arnhem	
Aa en Hunze	25357		Drenthe	Noord Drenthe

<b>Assen</b>	67190		Drenthe	Noord Drenthe
<b>Borger-Odoorn</b>	25627		Drenthe	Zuid Oost: BOCE
<b>Coevorden</b>	35769		Drenthe	Zuid Oost: BOCE
<b>De Wolden</b>	23583		Drenthe	Zuid West
<b>Emmen</b>	108052		Drenthe	Zuid Oost: BOCE
<b>Hoogeveen</b>	54664		Drenthe	Zuid West
<b>Meppel</b>	32867		Drenthe	Zuid West
<b>Midden-Drenthe</b>	33366		Drenthe	Noord Drenthe
<b>Noordenveld</b>	31087		Drenthe	Noord Drenthe
<b>Tynaarlo</b>	32493		Drenthe	Noord Drenthe
<b>Westerveld</b>	18933		Drenthe	Zuid West
<b>Amersfoort</b>	150897	Jeugdzorg Regio Utrecht	Eemland	
<b>Baarn</b>	24314	Jeugdzorg Regio Utrecht	Eemland	
<b>Bunschoten</b>	20492	Jeugdzorg Regio Utrecht	Eemland	
<b>Eemnes</b>	8779	Jeugdzorg Regio Utrecht	Eemland	
<b>Leusden</b>	28997	Jeugdzorg Regio Utrecht	Eemland	
<b>Soest</b>	45493	Jeugdzorg Regio Utrecht	Eemland	
<b>Woudenberg</b>	12422	Jeugdzorg Regio Utrecht	Eemland	
<b>Almere</b>	196013		Flevoland	
<b>Dronten</b>	40413		Flevoland	
<b>Lelystad</b>	76142		Flevoland	
<b>Noord-Oostpolder</b>	46356		Flevoland	
<b>Urk</b>	19470		Flevoland	
<b>Zeewolde</b>	21499		Flevoland	
<b>Barneveld</b>	54152	G7 (Gelderse regio's)	Food Valley	
<b>Ede</b>	110656	G7 (Gelderse regio's)	Food Valley	
<b>Nijkerk</b>	40638	G7 (Gelderse regio's)	Food Valley	
<b>Renswoude</b>	4924	Jeugdzorg Regio Utrecht	Food Valley	
<b>Rhenen</b>	19116	Jeugdzorg Regio Utrecht	Food Valley	
<b>Scherpenzeel</b>	9498	G7 (Gelderse regio's)	Food Valley	
<b>Veenendaal</b>	63252	Jeugdzorg Regio Utrecht	Food Valley	
<b>Achtkarspelen</b>	28016		Fryslân	
<b>Ameland</b>	3578		Fryslân	
<b>De Friese Meren</b>	51254		Fryslân	
<b>Datumadiel</b>	19030		Fryslân	
<b>Dongeradeel</b>	24160		Fryslân	
<b>Ferwerderadiel</b>	8790		Fryslân	
<b>Franekerdeel</b>	20445		Fryslân	
<b>Harlingen</b>	15821		Fryslân	
<b>Heerenveen</b>	49899		Fryslân	
<b>het Bildt</b>	10626		Fryslân	
<b>Kollumerland en Nieuwkruisland</b>	12878		Fryslân	
<b>Leeuwarden</b>	107342		Fryslân	
<b>Leeuwarderadeel</b>	10278		Fryslân	

<b>Littensaradiel</b>	10926	Fryslân	
<b>Menameradiel</b>	13673	Fryslân	
<b>Ooststellingwerf</b>	25672	Fryslân	
<b>Opsterland</b>	29863	Fryslân	
<b>Schiermonnikoog</b>	942	Fryslân	
<b>Smalingerland</b>	55467	Fryslân	
<b>Súdwest Fryslân</b>	84180	Fryslân	
<b>Terschelling</b>	4780	Fryslân	
<b>Tytsjerksteradiel</b>	31973	Fryslân	
<b>Vlieland</b>	1110	Fryslân	
<b>Weststellingwerf</b>	25454	Fryslân	
<b>Blaricum</b>	9094	Gooi en Vechtstreek	
<b>Bussum</b>	32631	Gooi en Vechtstreek	
<b>Hilversum</b>	86426	Gooi en Vechtstreek	
<b>Huizen</b>	41245	Gooi en Vechtstreek	
<b>Laren</b>	10862	Gooi en Vechtstreek	
<b>Muiden</b>	6287	Gooi en Vechtstreek	
<b>Naarden</b>	17205	Gooi en Vechtstreek	
<b>Appingedam</b>	12064	Groningen	Delfzijl & Loppersum
<b>Bedum</b>	10494	Groningen	BMWE gemeente; De Marne, Winsum & Eemsmond
<b>Bellingwedde</b>	8920	Groningen	Oldambt
<b>De Marne</b>	10209	Groningen	BMWE gemeente; Bedum, Winsum & Eemsmond
<b>Delfzijl</b>	25698	Groningen	Appingedam & Loppersum
<b>Eemsmond</b>	15928	Groningen	BMWE gemeente; Bedum, De Marne & Winsum
<b>Groningen</b>	198317	Groningen	Haren & Ten Boer
<b>Grootegast</b>	12165	Groningen	Leek, Marum, Zuidhorn
<b>Haren</b>	18782	Groningen	Groningen & Ten Boer
<b>Hoogezand-Sappemeer</b>	34304	Groningen	Slochteren & Menterwolde
<b>Leek</b>	19597	Groningen	Grootegast, Marum, Zuidhorn
<b>Loppersum</b>	10196	Groningen	Delfzijl & Appingedam
<b>Marum</b>	10378	Groningen	Grootegast, Leek & Zuidhorn
<b>Menterwolde</b>	12258	Groningen	Hoogezand-Sappemeer & Slochteren
<b>Oldambt</b>	38560	Groningen	Bellingwedde
<b>Pekela</b>	12706	Groningen	Veendam
<b>Slochteren</b>	15548	Groningen	Hoogezand-Sappemeer & Menterwolde
<b>Stadskanaal</b>	32803	Groningen	Vlagtwedde
<b>Ten Boer</b>	7479	Groningen	Groningen & Haren
<b>Veendam</b>	27792	Groningen	Pekela
<b>Vlagtwedde</b>	15905	Groningen	Stadskanaal
<b>Winsum</b>	13850	Groningen	BMWE gemeente; Bedum,

			De Marne & Eemsmond
<b>Zuidhorn</b>	18775	Groningen	Grootegast, Leek & Marum
<b>Delft</b>	100046	Haaglanden	
<b>Den Haag</b>	508940	Haaglanden	
<b>Leidschedam-Voorburg</b>	73356	Haaglanden	
<b>Middel-Delfland</b>	18456	Haaglanden	
<b>Pijnacker-Nootdorp</b>	51071	Haaglanden	
<b>Rijswijk</b>	47634	Haaglanden	
<b>Wassenaar</b>	25675	Haaglanden	
<b>Westland</b>	103241	Haaglanden	
<b>Zoetermeer</b>	123561	Haaglanden	
<b>Haarlemmermeer</b>	144061	Stadsregio Amsterdam; Kennemerland	Haarlemmermeer
<b>Alphen aan de Rijn</b>	106785	Holland Rijnland	Rijnstreek
<b>Hillegom</b>	20944	Holland Rijnland	Zuidelijke bollenstreek
<b>Kaag en Braassem</b>	25745	Holland Rijnland	Rijnstreek
<b>Katwijk</b>	62782	Holland Rijnland	Zuidelijke bollenstreek
<b>Leiden</b>	121163	Holland Rijnland	Leidse regio
<b>Leiderdorp</b>	26813	Holland Rijnland	Leidse regio
<b>Lisse</b>	22336	Holland Rijnland	Zuidelijke bollenstreek
<b>Nieuwkoop</b>	27104	Holland Rijnland	Rijnstreek
<b>Noordwijk</b>	25691	Holland Rijnland	Zuidelijke bollenstreek
<b>Noordwijkerhout</b>	15956	Holland Rijnland	Zuidelijke bollenstreek
<b>Oestgeest</b>	22910	Holland Rijnland	Leidse regio
<b>Teylingen</b>	35735	Holland Rijnland	Zuidelijke bollenstreek
<b>Voorschoten</b>	24951	Holland Rijnland	Leidse regio
<b>Zoeterwoude</b>	8075	Holland Rijnland	Leidse regio
<b>Beverwijk</b>	40093	Kennemerland	IJmond (Midden Kennemerland)
<b>Heemskerk</b>	39088	Kennemerland	IJmond (Midden Kennemerland)
<b>Uitgeest</b>	13234	Kennemerland	IJmond (Midden Kennemerland)
<b>Velsen</b>	67220	Kennemerland	IJmond (Midden Kennemerland)
<b>Apeldoorn</b>	157545	G7 (Gelderse regio's)	IJssel/Oost Veluwe
<b>Brummen</b>	21177	G7 (Gelderse regio's)	IJssel/Oost Veluwe
<b>Epe</b>	32351	G7 (Gelderse regio's)	IJssel/Oost Veluwe
<b>Hatterij</b>	11732	G7 (Gelderse regio's); IJsselland+	IJssel/Oost Veluwe
<b>Heerde</b>	18490	G7 (Gelderse regio's); IJsselland+	IJssel/Oost Veluwe
<b>Lochem</b>	33248	G7 (Gelderse regio's)	IJssel/Oost Veluwe
<b>Voorst</b>	23767	G7 (Gelderse regio's)	IJssel/Oost Veluwe
<b>Zutphen</b>	47164	G7 (Gelderse regio's)	IJssel/Oost Veluwe
<b>Dalfsen</b>	27674	IJsselland+	IJsselland
<b>Deventer</b>	98322	IJsselland+	IJsselland DOWR

<b>Hardenberg</b>	59577	IJsselland+	IJsselland	
<b>Kampen</b>	51092	IJsselland+	IJsselland	
<b>Olst-Wijhe</b>	17770	IJsselland+	IJsselland	DOWR
<b>Ommen</b>	17361	IJsselland+	IJsselland	
<b>Raalte</b>	36519	IJsselland+	IJsselland	DOWR
<b>Staphorst</b>	16367	IJsselland+	IJsselland	
<b>Steenwijkerland</b>	43350	IJsselland+	IJsselland	
<b>Zwartewaterland</b>	22167	IJsselland+	IJsselland	
<b>Zwolle</b>	123159	IJsselland+	IJsselland	
<b>Den Helder</b>	508940	Noord-Holland-Noord	Kop van Noord-Holland	
<b>Hollands Kroon</b>	47502	Noord-Holland-Noord	Kop van Noord-Holland	
<b>Schagen</b>	45978	Noord-Holland-Noord	Kop van Noord-Holland	
<b>Texel</b>	13552	Noord-Holland-Noord	Kop van Noord-Holland	
<b>Houten</b>	48421	Jeugdzorg Regio Utrecht	Lekstroom	
<b>IJsselstein</b>	34275	Jeugdzorg Regio Utrecht	Lekstroom	
<b>Lopik</b>	13999	Jeugdzorg Regio Utrecht	Lekstroom	
<b>Nieuwegein</b>	61038	Jeugdzorg Regio Utrecht	Lekstroom	
<b>Vianen</b>	19596	Jeugdzorg Regio Utrecht	Lekstroom	
<b>Krimpenerwaard</b>	54287	Zuid-Holland Zuid & Zuid-Holland Noord	Midden Holland	
<b>Bodegraven-Reeuwijk</b>	33272		Midden Holland	
<b>Gouda</b>	70941	Zuid-Holland Zuid & Zuid-Holland Noord	Midden Holland	
<b>Waddinxveen</b>	25508		Midden Holland	
<b>Zuidplas</b>	40892	Zuid-Holland Zuid & Zuid-Holland Noord	Midden Holland	
<b>Dongen</b>	25358		Midden-Brabant	
<b>Gilze en Rijen</b>	26069		Midden-Brabant	
<b>Goirle</b>	23098		Midden-Brabant	
<b>Heusden</b>	43165		Midden-Brabant	
<b>Hilvarenbeek</b>	15092		Midden-Brabant	
<b>Loon op Zand</b>	23080		Midden-Brabant	
<b>Oisterwijk</b>	25802		Midden-Brabant	
<b>Tilburg</b>	210270		Midden-Brabant	
<b>Waalwijk</b>	46498		Midden-Brabant	
<b>Echt-Susteren</b>	31976	Midden-Limburg	Midden-Limburg Oost	
<b>Maasgouw</b>	23907	Midden-Limburg	Midden-Limburg Oost	
<b>Roerdalen</b>	20832	Midden-Limburg	Midden-Limburg Oost	
<b>Roermond</b>	56929	Midden-Limburg	Midden-Limburg Oost	
<b>Leudal</b>	36219	Midden-Limburg	Midden-Limburg-West	

<b>Nederweert</b>	16751	Midden-Limburg	Midden-Limburg- West
<b>Weert</b>	48721	Midden-Limburg	Midden-Limburg- West
<b>Beuningen</b>	25288	G7 (Gelderse regio's)	Nijmegen
<b>Druten</b>	18210	G7 (Gelderse regio's)	Nijmegen
<b>Groesbeek</b>	34304	G7 (Gelderse regio's)	Nijmegen
<b>Heumen</b>	16334	G7 (Gelderse regio's)	Nijmegen
<b>Mook en Middelaar</b>	3045	G7 (Gelderse regio's)	Nijmegen
<b>Nijmegen</b>	168292	G7 (Gelderse regio's)	Nijmegen
<b>Wijchen</b>	41043	G7 (Gelderse regio's)	Nijmegen
<b>Beesel</b>	13617		Noord-Limburg
<b>Bergen</b>	13237		Noord-Limburg
<b>Gennep</b>	17286		Noord-Limburg
<b>Horst aan de Maas</b>	41727		Noord-Limburg
<b>Peel en Maas</b>	43314		Noord-Limburg
<b>Venlo</b>	100428		Noord-Limburg
<b>Venray</b>	43112		Noord-Limburg
<b>Bernheze</b>	29690		Noordoost Brabant Maasland
<b>Boekel</b>	10089		Noordoost Brabant Uden/Veghel
<b>Boxmeer</b>	28147		Noordoost Brabant Land van Cuijk
<b>Boxtel</b>	30320		Noordoost Brabant Meierij
<b>Cuijk</b>	24783		Noordoost Brabant Land van Cuijk
<b>Grave</b>	8800		Noordoost Brabant Land van Cuijk
<b>Haaren</b>	13587		Noordoost Brabant Meierij
<b>Landerd</b>	15266		Noordoost Brabant Uden/Veghel
<b>Mill en Sint Hubert</b>	10850		Noordoost Brabant Land van Cuijk
<b>Oss</b>	89421		Noordoost Brabant Maasland
<b>Schijndel</b>	23360		Noordoost Brabant Meierij
<b>s-Hertogenbosch</b>	150514		Noordoost Brabant Meierij
<b>Sint Antonius</b>	11691		Noordoost Brabant Land van Cuijk
<b>Sint-Michielsgestel</b>	28121		Noordoost Brabant Meierij
<b>Sint-Oedenrode</b>	17934		Noordoost Brabant Uden/Veghel
<b>Uden</b>	40913		Noordoost Brabant Uden/Veghel
<b>Veghel</b>	37464		Noordoost Brabant Uden/Veghel
<b>Vught</b>	25638		Noordoost Brabant Meierij
<b>Elburg</b>	22645	G7 (Gelderse regio's)	Noord-Veluwe
<b>Ermelo</b>	26045	G7 (Gelderse regio's)	Noord-Veluwe
<b>Harderwijk</b>	45732	G7 (Gelderse regio's)	Noord-Veluwe
<b>Nunspeet</b>	26680	G7 (Gelderse regio's)	Noord-Veluwe
<b>Oldebroek</b>	22835	G7 (Gelderse regio's)	Noord-Veluwe
<b>Putten</b>	23872	G7 (Gelderse regio's)	Noord-Veluwe
<b>Albrandswaard</b>	25069	Provincie Zuid-Holland	Rijnmond
<b>Barendrecht</b>	47377	Provincie Zuid-Holland	Rijnmond
<b>Brielle</b>	16312	Provincie Zuid-Holland	Rijnmond
<b>Capelle aan den IJssel</b>	66178	Provincie Zuid-Holland	Rijnmond

<b>Goeree-Oostflakkee</b>	48245	Provincie Zuid-Holland	Rijnmond
<b>Hellevoetsluis</b>	38953	Provincie Zuid-Holland	Rijnmond
<b>Krimpen aan den IJssel</b>	28825	Provincie Zuid-Holland	Rijnmond
<b>Lansingerland</b>	57122	Provincie Zuid-Holland	Rijnmond
<b>Maassluis</b>	32080	Provincie Zuid-Holland	Rijnmond
<b>Ridderkerk</b>	45253	Provincie Zuid-Holland	Rijnmond
<b>Rotterdam</b>	618357	Provincie Zuid-Holland	Rijnmond
<b>Schiedam</b>	76450	Provincie Zuid-Holland	Rijnmond
<b>Nissewaard</b>	84931	Provincie Zuid-Holland	Rijnmond
<b>Vlaardingenv</b>	70981	Provincie Zuid-Holland	Rijnmond
<b>Westvoorne</b>	13964	Provincie Zuid-Holland	Rijnmond
<b>Buren</b>	26019	G7 (Gelderse regio's)	Rivierenland
<b>Culemborg</b>	27590	G7 (Gelderse regio's)	Rivierenland
<b>Geldermalsen</b>	26300	G7 (Gelderse regio's)	Rivierenland
<b>Lingewaal</b>	11060	G7 (Gelderse regio's)	Rivierenland
<b>Maasdriel</b>	24156	G7 (Gelderse regio's)	Rivierenland
<b>Neder-Betuwe</b>	22555	G7 (Gelderse regio's)	Rivierenland
<b>Neerijen</b>	12020	G7 (Gelderse regio's)	Rivierenland
<b>Tiel</b>	41775	G7 (Gelderse regio's)	Rivierenland
<b>West Maas en Waal</b>	18419	G7 (Gelderse regio's)	Rivierenland
<b>Zaltbommel</b>	27182	G7 (Gelderse regio's)	Rivierenland
<b>Almelo</b>	106857		Twente/Samen14
<b>Borne</b>	21884		Twente/Samen14
<b>Dinkelland</b>	25947		Twente/Samen14
<b>Enschede</b>	158586		Twente/Samen14
<b>Haaksbergen</b>	24344		Twente/Samen14
<b>Hellendoorn</b>	35711		Twente/Samen14
<b>Hengelo</b>	80957		Twente/Samen14
<b>Hof van Twente</b>	34997		Twente/Samen14
<b>Losser</b>	22612		Twente/Samen14
<b>Oldenzaal</b>	32137		Twente/Samen14
<b>Rijssen-Holten</b>	37661		Twente/Samen14
<b>Tubbergen</b>	21206		Twente/Samen14
<b>Twenterand</b>	33929		Twente/Samen14
<b>Wierden</b>	23909		Twente/Samen14
<b>Utrecht</b>	328164	Jeugdzorg Regio Utrecht	Utrecht Stad
<b>De Ronde Venen</b>	42642	Jeugdzorg Regio Utrecht	Utrecht West
<b>Montfoort</b>	13639	Jeugdzorg Regio Utrecht	Utrecht West
<b>Oudewater</b>	9873	Jeugdzorg Regio Utrecht	Utrecht West
<b>Stichtse Vecht</b>	63856	Jeugdzorg Regio Utrecht	Utrecht West
<b>Weesp</b>	18172		Utrecht West
<b>Wijdmeren</b>	23187		Utrecht West
<b>Woerden</b>	50577	Jeugdzorg Regio Utrecht	Utrecht West
<b>Aalburg</b>	12846	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost

<b>Alphen-Chaam</b>	9717	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost
<b>Baarle-Nassau</b>	6612	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost
<b>Breda</b>	179623	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost
<b>Drimmelen</b>	26695	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost
<b>Geertruidenberg</b>	21571	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost
<b>Oosterhout</b>	53717	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost
<b>Werkendam</b>	26387	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost
<b>Woudrichem</b>	14425	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant Oost
<b>Bergen op Zoom</b>	66419	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Etten-Leur</b>	42357	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Halderberge</b>	29340	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Moerdijk</b>	36729	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Roosendaal</b>	77027	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Rucphen</b>	22180	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Steenbergen</b>	23374	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Woensdrecht</b>	21621	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Zundert</b>	21399	West-Brabant; Veiligheidsregio (West- en Midden-Brabant)	West Brabant West
<b>Drechterland</b>	19250	Noord-Holland-Noord	West Friesland
<b>Enkhuizen</b>	18376	Noord-Holland-Noord	West Friesland
<b>Hoorn</b>	71703	Noord-Holland-Noord	West Friesland
<b>Koggenland</b>	22485	Noord-Holland-Noord	West Friesland
<b>Medemblik</b>	43320	Noord-Holland-Noord	West Friesland

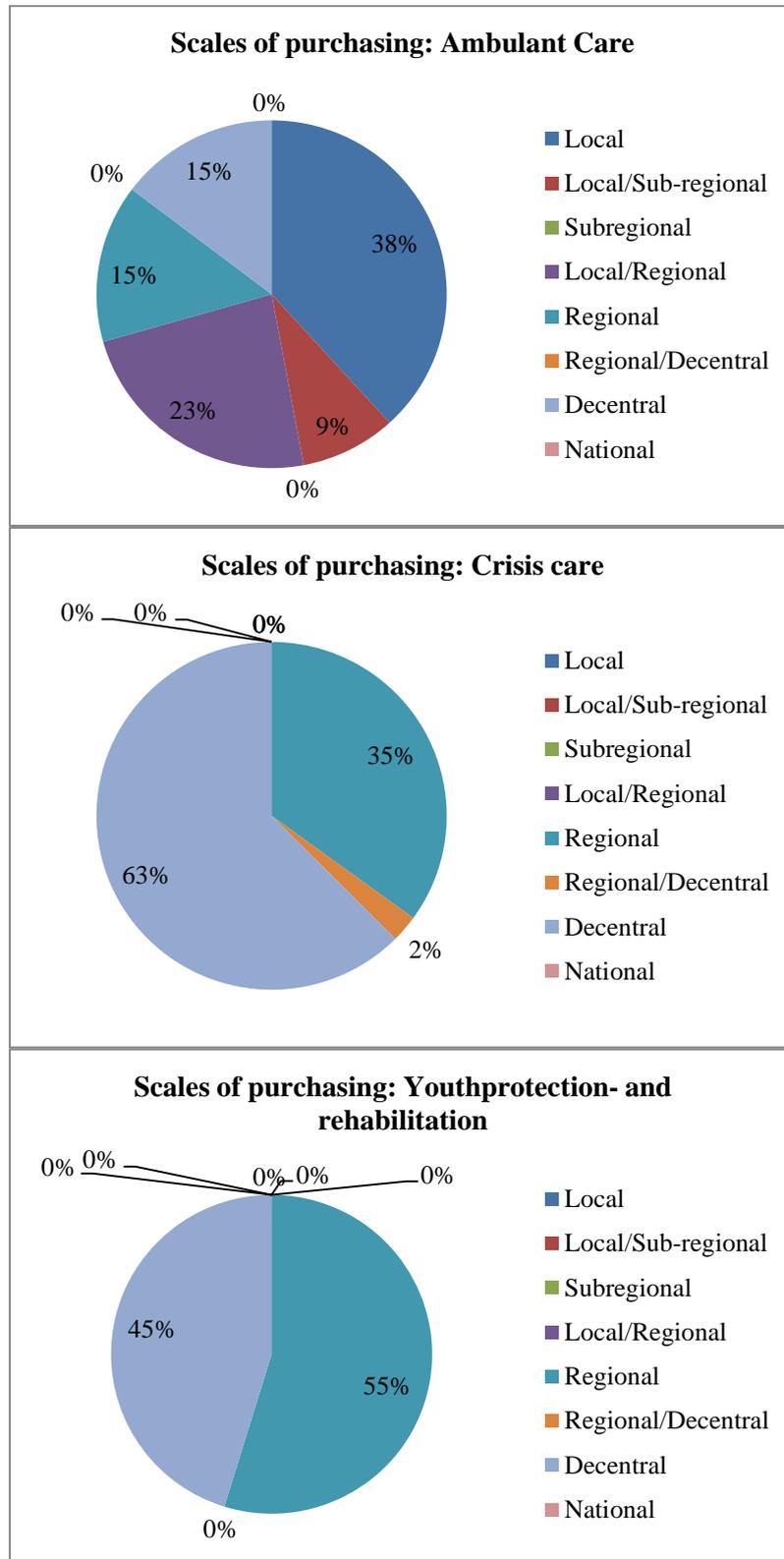
<b>Opmeer</b>	11368	Noord-Holland-Noord	West Friesland	
<b>Stede Broec</b>	21485	Noord-Holland-Noord	West Friesland	
<b>Beemster</b>	8910		Zaanstreek-Waterland	
<b>Edam-Volendam</b>	28920		Zaanstreek-Waterland	
<b>Landsmeer</b>	10444		Zaanstreek-Waterland	
<b>Oostzaan</b>	9139		Zaanstreek-Waterland	
<b>Purmerend</b>	79576		Zaanstreek-Waterland	
<b>Waterland</b>	17134		Zaanstreek-Waterland	
<b>Wormerland</b>	15777		Zaanstreek-Waterland	
<b>Zaanstad</b>	150598		Zaanstreek-Waterland	
<b>Zeevang</b>	6341		Zaanstreek-Waterland	
<b>Borsele</b>	22579		Zeeland	
<b>Goes</b>	36954		Zeeland	
<b>Hulst</b>	27388		Zeeland	
<b>Kapelle</b>	12500		Zeeland	
<b>Middelburg</b>	47642		Zeeland	
<b>Noord-Beveland</b>	7402		Zeeland	
<b>Reimerswaal</b>	21927		Zeeland	
<b>Schouwen-Duiveland</b>	33852		Zeeland	
<b>Sluis</b>	23820		Zeeland	
<b>Terneuzen</b>	54709		Zeeland	
<b>Tholen</b>	25408		Zeeland	
<b>Veere</b>	21868		Zeeland	
<b>Vlissingen</b>	44444		Zeeland	
<b>Bloemendaal</b>	22059	Kennemerland	Zuid Kennemerland	
<b>Haarlem</b>	155147	Kennemerland	Zuid Kennemerland	
<b>Haarlemmerliede en Spaarnwoude</b>	5535	Kennemerland	Zuid Kennemerland	
<b>Heemstede</b>	26364	Kennemerland	Zuid Kennemerland	
<b>Zandvoort</b>	16575	Kennemerland	Zuid Kennemerland	
<b>Alblasserdam</b>	19801	Provincie Zuid-Holland	Zuid-Holland Zuid	Drechtsteden
<b>Binnenmaas</b>	28710	Provincie Zuid-Holland	Zuid-Holland Zuid	Hoeksche Waard
<b>Cromstrijen</b>	12738	Provincie Zuid-Holland	Zuid-Holland Zuid	Hoeksche Waard
<b>Dordrecht</b>	118691	Provincie Zuid-Holland	Zuid-Holland Zuid	Drechtsteden
<b>Giessenlanden</b>	14442	Provincie Zuid-Holland	Zuid-Holland Zuid	
<b>Gorinchem</b>	35242	Provincie Zuid-Holland	Zuid-Holland Zuid	
<b>Hardinxveld-Giessendam</b>	17758	Provincie Zuid-Holland	Zuid-Holland Zuid	
<b>Hendrik-Ido-Ambacht</b>	28911	Provincie Zuid-Holland	Zuid-Holland Zuid	Drechtsteden
<b>Korendijk</b>	10702	Provincie Zuid-Holland	Zuid-Holland Zuid	Hoeksche Waard

<b>Leerdam</b>	20590	Provincie Zuid-Holland	Zuid-Holland Zuid	
<b>Molenwaard</b>	29032	Provincie Zuid-Holland	Zuid-Holland Zuid	
<b>Oud-Beijerland</b>	23715	Provincie Zuid-Holland	Zuid-Holland Zuid	Hoeksche Waard
<b>Papendrecht</b>	32117	Provincie Zuid-Holland	Zuid-Holland Zuid	Drechtsteden
<b>Sliedrecht</b>	24528	Provincie Zuid-Holland	Zuid-Holland Zuid	Drechtsteden
<b>Strijen</b>	8683	Provincie Zuid-Holland	Zuid-Holland Zuid	Hoeksche Waard
<b>Zederik</b>	13656	Provincie Zuid-Holland	Zuid-Holland Zuid	
<b>Zwijndrecht</b>	44547	Provincie Zuid-Holland	Zuid-Holland Zuid	Drechtsteden
<b>Beek</b>	16271		Zuid-Limburg	Westelijke Mijnstreek
<b>Brunssum</b>	28958		Zuid-Limburg	Parkstad
<b>Eijsden-Margraten</b>	24979		Zuid-Limburg	Maastricht-Heuvelland
<b>Gulpen-Wittem</b>	14484		Zuid-Limburg	Maastricht-Heuvelland
<b>Heerlen</b>	88259		Zuid-Limburg	Parkstad
<b>Kerkrade</b>	46784		Zuid-Limburg	Parkstad
<b>Landgraaf</b>	37573		Zuid-Limburg	Parkstad
<b>Maastricht</b>	122488		Zuid-Limburg	Maastricht-Heuvelland
<b>Meerssen</b>	19254		Zuid-Limburg	Maastricht-Heuvelland
<b>Nuth</b>	15583		Zuid-Limburg	Parkstad
<b>Nuth</b>	15583		Zuid-Limburg	Parkstad
<b>Onderbanken</b>	7881		Zuid-Limburg	Parkstad
<b>Schinnen</b>	12901		Zuid-Limburg	Westelijke Mijnstreek
<b>Simpelveld</b>	10844		Zuid-Limburg	Parkstad
<b>Sittard-Geleen</b>	93691		Zuid-Limburg	Westelijke Mijnstreek
<b>Stein</b>	25390		Zuid-Limburg	Westelijke Mijnstreek
<b>Vaals</b>	9685		Zuid-Limburg	Maastricht-Heuvelland
<b>Valkenburg aan de Geul</b>	16675		Zuid-Limburg	Maastricht-Heuvelland
<b>Voerendaal</b>	12454		Zuid-Limburg	Parkstad
<b>Asten</b>	16440		Zuidoost Brabant	Peel
<b>Bergedijk</b>	18256		Zuidoost Brabant	Kempen
<b>Best</b>	28617		Zuidoost Brabant	BOV
<b>Bladel</b>	19834		Zuidoost Brabant	Kempen
<b>Cranendonck</b>	20344		Zuidoost Brabant	A2
<b>Deurne</b>	31659		Zuidoost Brabant	Peel
<b>Eersel</b>	18183		Zuidoost Brabant	Kempen
<b>Eindhoven</b>	220920		Zuidoost Brabant	Eindhoven
<b>Geldrop-Mierlo</b>	38854		Zuidoost Brabant	Dommelvallei+
<b>Gemert-Bakel</b>	29315		Zuidoost Brabant	Peel
<b>Heeze-Leende</b>	15353		Zuidoost Brabant	A2
<b>Helmond</b>	89256		Zuidoost Brabant	Peel
<b>Laarbeek</b>	21802		Zuidoost Brabant	Peel
<b>Nuenen, Gerwen en Nederwetten</b>	22565		Zuidoost Brabant	Dommelvallei+
<b>Oirschot</b>	17980		Zuidoost Brabant	BOV
<b>Reusel-De-Mierden</b>	12713		Zuidoost Brabant	Kempen
<b>Someren</b>	18690		Zuidoost Brabant	Peel

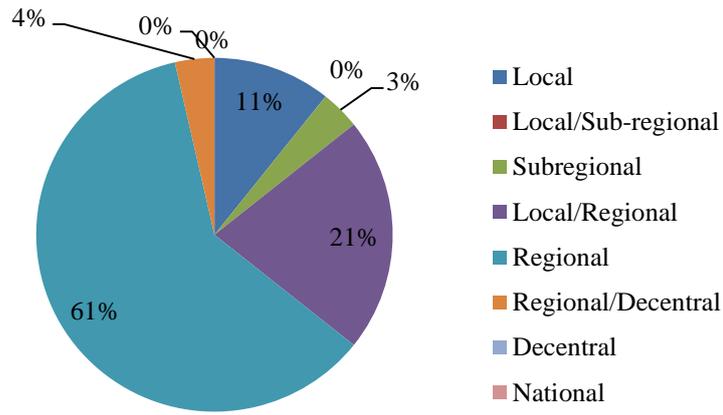
<b>Son en Breugel</b>	16235		Zuidoost Brabant	Dommelvallei+
<b>Valkenswaard</b>	30335		Zuidoost Brabant	A2
<b>Veldhoven</b>	44155		Zuidoost Brabant	BOV
<b>Waalre</b>	16765		Zuidoost Brabant	Dommelvallei+
<b>Bilt, de</b>	42220	Jeugdzorg Regio Utrecht	Zuidoost Utrecht	
<b>Bunnik</b>	14626	Jeugdzorg Regio Utrecht	Zuidoost Utrecht	
<b>Utrechtse Heuvelrug</b>	47951	Jeugdzorg Regio Utrecht	Zuidoost Utrecht	
<b>Wijk bij Duurstede</b>	23043	Jeugdzorg Regio Utrecht	Zuidoost Utrecht	
<b>Zeist</b>	61250	Jeugdzorg Regio Utrecht	Zuidoost Utrecht	

### 9.3. Appendix C

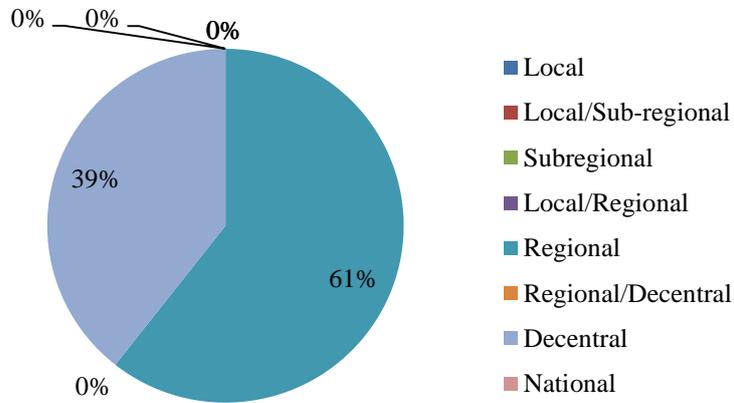
Diagrams of purchasing scales



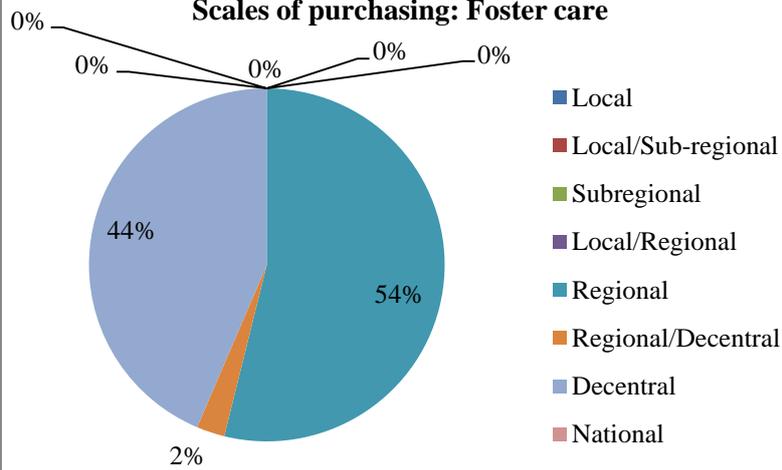
**Scales of purchasing: Youth mental care**



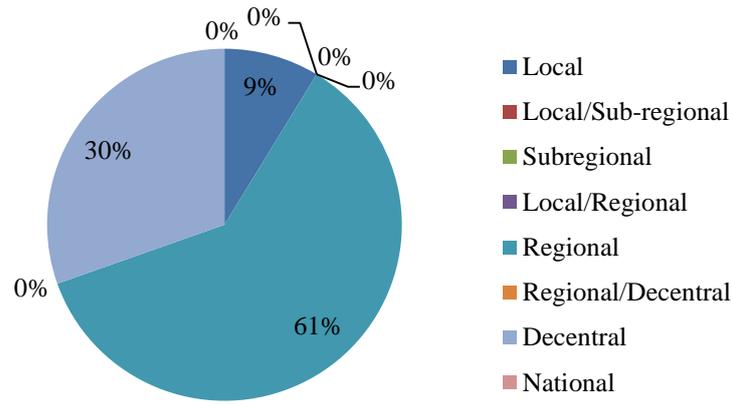
**Scales of purchasing: Notification centres**



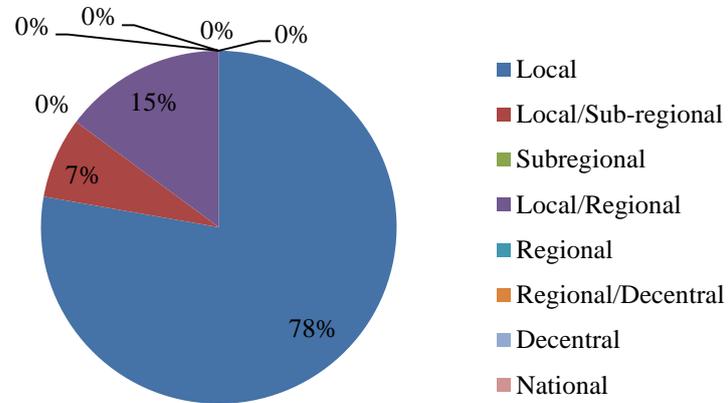
**Scales of purchasing: Foster care**



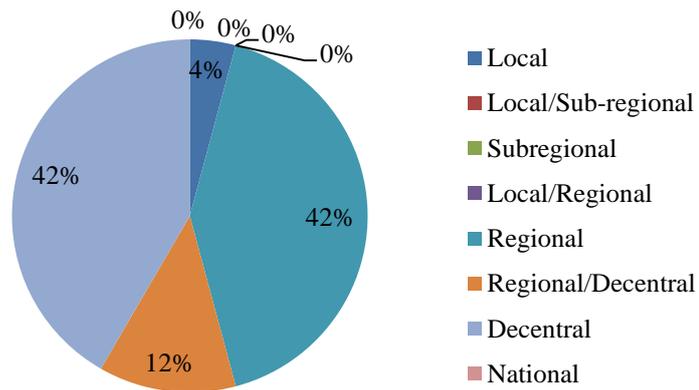
### Scales of purchasing: Personal support



### Scales of purchasing: Entrance



### Scales of purchasing: Residential care



## 9.4. Appendix D

List of municipal collaborations' political preferences

Municipal collaboration	CDA	VVD	D66	PvdA	ChristenUnie	Groenlinks	SGP	SP	Lokaal	Totaal	%Progressive	%Conservative	%Right	%Left
Achterhoek	8	3	3	2	1	1	1	0	5	24	25%	54%	67%	13%
Alkmaar	3	3	4	2	0	0	0	0	5	17	35%	35%	59%	12%
Amsterdam-Amstelland	2	3	4	2	0	4	0	1	4	20	55%	25%	45%	35%
Arnhem	8	6	5	2	0	3	0	1	10	35	31%	40%	54%	17%
Drenthe	10	4	3	8	5	2	0	0	8	40	33%	48%	55%	25%
Eemland	4	3	5	2	3	2	0	0	3	22	41%	45%	68%	18%
Flevoland	4	4	1	2	4	0	1	2	6	24	21%	54%	58%	17%
Food Valley	5	3	1	1	5	1	3	0	2	21	14%	76%	81%	10%
Fryslân	18	9	4	14	5	1	0	1	20	72	28%	44%	50%	22%
Gooi & Vechstreek	5	5	4	2	1	2	1	1	3	24	38%	50%	67%	21%
Groningen	16	8	5	14	13	10	0	5	11	82	41%	45%	51%	35%
Haaglanden	4	6	6	4	0	3	0	1	8	32	44%	31%	50%	25%
Haarlemmermeer	0	1	1	1	0	0	0	0	1	4	50%	25%	50%	25%
Holland Rijnland	11	9	9	2	2	0	2	1	11	47	26%	51%	70%	6%
IJmond (midden Kennemerland)	4	1	4	3	0	1	0	0	3	16	50%	31%	56%	25%
IJssel/Oost Veluwe	8	3	4	4	3	3	1	1	4	31	39%	48%	61%	26%
IJsselland	9	4	4	4	4	0	1	1	6	33	27%	55%	67%	15%
Kop van Noord-Holland	2	3	0	2	1	1	0	0	6	15	20%	40%	40%	20%
Lekstroom	4	5	3	3	1	1	1	1	1	20	40%	55%	70%	25%
Midden-Brabant	6	6	1	3	1	1	0	1	13	32	19%	41%	44%	16%
Midden-Holland	3	2	1	0	2	0	2	2	4	16	19%	56%	63%	13%
Midden-Limburg Oost	4	1	1	2	0	1	0	0	6	15	27%	33%	40%	20%
Midden Limburg West	1	2	0	0	0	0	0	1	2	6	17%	50%	50%	17%
Nijmegen	1	0	1	4	0	2	0	1	11	20	40%	5%	10%	35%

Noord-Limburg	5	2	2	3	0	0	0	1	8	21	29%	3%	43%	19%
Noordoost Brabant	8	10	6	4	0	0	0	2	26	56	21%	32%	43%	11%
Noord-Veluwe	2	1	0	0	6	0	4	0	7	20	0%	65%	65%	0%
Rijnmond	10	8	7	4	5	0	3	2	9	48	27%	54%	69%	13%
Rivierenland	8	6	2	4	3	0	3	0	9	35	17%	57%	63%	11%
Twente	13	5	6	4	4	1	2	2	10	47	28%	51%	64%	15%
Utrecht Stad	0	1	1	0	0	1	0	1	0	4	75%	25%	50%	50%
Utrecht West	5	4	3	4	4	0	1	0	7	28	25%	50%	61%	14%
West Brabant Oost	6	2	2	2	2	2	2	1	10	29	24%	41%	48%	17%
West Brabant West	6	7	2	1	0	0	0	1	12	29	14%	45%	52%	7%
West Friesland	6	4	2	3	1	1	0	2	6	25	32%	44%	52%	24%
Zaanstreek Waterland	8	6	5	2	1	3	0	1	7	33	33%	45%	61%	17%
Zeeland	11	8	2	4	4	0	9	1	8	47	15%	68%	72%	11%
Zuid-Kennemerland	3	3	4	2	0	3	0	0	2	17	53%	35%	59%	29%
Zuid-Holland Zuid	13	11	3	6	7	1	10	1	8	60	18%	68%	73%	13%
Zuid Limburg	8	8	5	7	0	3	0	3	28	62	29%	26%	34%	21%
Zuidoost Brabant	15	7	7	8	0	3	0	5	23	68	34%	32%	43%	24%
Zuidoost Utrecht	3	2	3	1	0	3	1	1	4	18	44%	33%	50%	28%
Totaal	270	189	136	142	88	60	48	45	337	1315				

## 9.5. Appendix E

### Screenshots of the database

	Name	Type	Width	Decimals	Label	Values	Missing	Columns	Align	Measure	Role
1	Municipality	String	30	0	Municipality	None	None	17	Left	Nominal	Input
2	Population	Numeric	12	0	Number of citizens per municipality	None	None	6	Right	Scale	Input
3	FactorPopulation	Numeric	12	0	Factor Population	None	None	4	Right	Nominal	Input
4	PercentageProgressive	Numeric	8	2	Percentage of progressive parties per municipality	None	None	8	Right	Scale	Input
5	PercentageLeft	Numeric	8	2	Percentage of left oriented parties per municipality	None	None	8	Right	Scale	Input
6	PercentageConservative	Numeric	8	2	Percentage conservative parties per municipality	None	None	8	Right	Nominal	Input
7	PercentageRight	Numeric	8	2	Percentage right oriented parties per municipality	None	None	8	Right	Scale	Input
8	DecentralCollaboration	String	55	0	Decentral collaboration	None	None	26	Left	Nominal	Input
9	RegionalCollaboration	String	28	0	Regional collaboration	None	None	21	Left	Nominal	Input
10	SubregionalCollaboration	String	47	0	Sub-regional collaboration	None	None	7	Left	Nominal	Input
11	CentralMunicipality	String	3	0	Central municipality?	None	None	6	Left	Nominal	Input
12	PurchasingScale	String	58	0	Scale of purchasing this type of care	None	None	17	Left	Nominal	Input
13	TypeCare	String	200	0	Type of care	None	None	7	Left	Nominal	Input
14	Procedure	String	34	0	Procurement procedure	None	None	13	Left	Nominal	Input
15	DiscountPercentage	String	53	0	Discount percentage	None	None	5	Left	Nominal	Input
16	FactorDiscount	Numeric	12	0	Factor Discount	None	None	4	Right	Nominal	Input
17	DiscountExplain	String	364	0	What to discount?	None	None	10	Left	Nominal	Input
18	Innovation	String	408	0	Innovation	None	None	6	Left	Nominal	Input
19	InnovationExplain	String	480	0	Explanation innovation	None	None	6	Left	Nominal	Input
20	FactorInnovation	Numeric	1	0	Factor innovation	None	6	5	Right	Nominal	Input
21	Choice	String	20	0	Choice of client with provider	None	None	5	Left	Nominal	Input
22	Providers	String	20	0	Providers	None	None	6	Left	Nominal	Input
23	RiskSharing	String	63	0	Risk sharing	None	None	8	Left	Nominal	Input
24	RisksharingExplain	String	196	0	Explanation risk sharing	None	None	7	Left	Nominal	Input

Data View Variable View

	Municipality	Populati on	Facto rPopu lation	Percentage Progressive	Percentage Left	Percentage Conservativ e	Percentage Right	DecentralCollaboration	RegionalCollaboration	Subregional Collaboratio n	Central Municipa lity	PurchasingScale	TypeCare	Procedure
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1	Aa en Hunze	25357	4	33.00	25.00	48.00	55.00	Groningen (& Fryslân)	Drenthe	Noord Dr...	Nee	Regionaal	Jeugd G...	
2	Aalburg	12846	3	24.00	17.00	41.00	48.00	West-Brabant; Veiligheid...	West-Brabant Oost		Nee	Regionaal	Ambulant...	
3	Aalsmeer	30759	4	55.00	35.00	25.00	45.00	Stadsregio Amsterdam	Amsterdam-Amstelland		Nee	Bovenregionaal ...	Verblijf, P...	Offerte indienen
4	Aalten	27013	4	25.00	12.50	54.00	67.00	G7 (Gelderse regio's)	Achterhoek		Nee	Regionaal	Jeugd G...	Offerte indienen
5	Achtkarspelen	28016	4	28.00	22.00	44.00	50.00	Groningen & Drenthe	Fryslân		Nee	Regionaal	Jeugd G...	Meervoudig onderh...
6	Alblasserdam	19801	3	18.00	13.00	68.00	72.00	Provincie Zuid-Holland	Zuid-Holland Zuid	Drechtste...		Bovenregionaal		
7	Albrandswaard	25069	4	27.00	13.00	54.00	69.00	Provincie Zuid-Holland	Rijnmond		Nee	Bovenregionaal		
8	Alkmaar	106857	6	35.00	12.00	35.00	59.00	West-Friesland; Kop van...	Alkmaar (Noord-Kennemerland)		Ja	Regionaal; Bov...	Verblijf, J...	Bestuurlijk aanbes...
9	Almelo	106857	6	28.00	15.00	51.00	64.00		Twente/Samen14		Ja	Regionaal	Jeugdzo...	Offerte indienen
10	Almere	196013	6	21.00	17.00	54.00	58.00		Flevoland		Ja	Regionaal	Jeugd G...	Offerte indienen
11	Alphen aan den Rijn	106785	6	26.00	6.00	51.00	70.00		Holland Rijnland	Rijnstreek		Regionaal	Jeugd G...	Offerte indienen
12	Alphen-Chaam	9717	2	24.00	17.00	41.00	48.00	West-Brabant; Veiligheid...	West-Brabant Oost		Nee	Regionaal	Ambulant...	
13	Ameland	3578	1	28.00	22.00	44.00	50.00	Groningen & Drenthe	Fryslân		Nee	Regionaal	Jeugd G...	Meervoudig onderh...
14	Amersfoort	150897	6	41.00	18.00	45.00	68.00	Jeugdzorg Regio Utrecht	Eemland		Ja	Regionaal	Jeugd G...	Offerte indienen
15	Amstelveen	85015	5	55.00	35.00	25.00	45.00	Stadsregio Amsterdam	Amsterdam-Amstelland		Ja	Bovenregionaal ...	Verblijf, P...	Offerte indienen
16	Amsterdam	810937	6	55.00	35.00	25.00	45.00	Stadsregio Amsterdam	Amsterdam-Amstelland		Ja	Bovenregionaal ...	Verblijf, P...	Offerte indienen
17	Apeldoorn	157545	6	39.00	26.00	48.00	61.00	G7 (Gelderse regio's)	Ussel/Oost Veluwe		Ja	Regionaal	Jeugdbes...	Bestuurlijk aanbes...
18	Appingedam	12064	3	41.00	35.00	45.00	51.00	Drenthe (& Fryslân)	Groningen	Delfzijl & ...		Regionaal	Meldpunt...	
19	Arnhem	150823	6	31.00	17.00	40.00	54.00	G7 (Gelderse regio's)	Arnhem		Ja			
20	Assen	67190	5	33.00	25.00	48.00	55.00	Groningen (& Fryslân)	Drenthe	Noord Dr...	Nee	Regionaal	Jeugd G...	
21	Asten	16440	3	34.00	24.00	32.00	43.00		Zuidoost Brabant	Peel		Regionaal	Jeugd-G...	Bestuurlijk aanbes...
22	Beek-Donk	6512	2	24.00	17.00	41.00	48.00	West-Brabant; Veiligheid...	West-Brabant Oost		Nee	Regionaal	Ambulant...	

Data View Variable View

	RegionalCollaboration	Subregional Collaboratio n	Central Municipa lity	PurchasingScale	TypeCare	Procedure	Discount Percentag e	Factor Discount	DiscountExplain	Innovation	Innovation Explain	FactorIn novation	Choice	Providers	RiskSharing	Risksharing Explain
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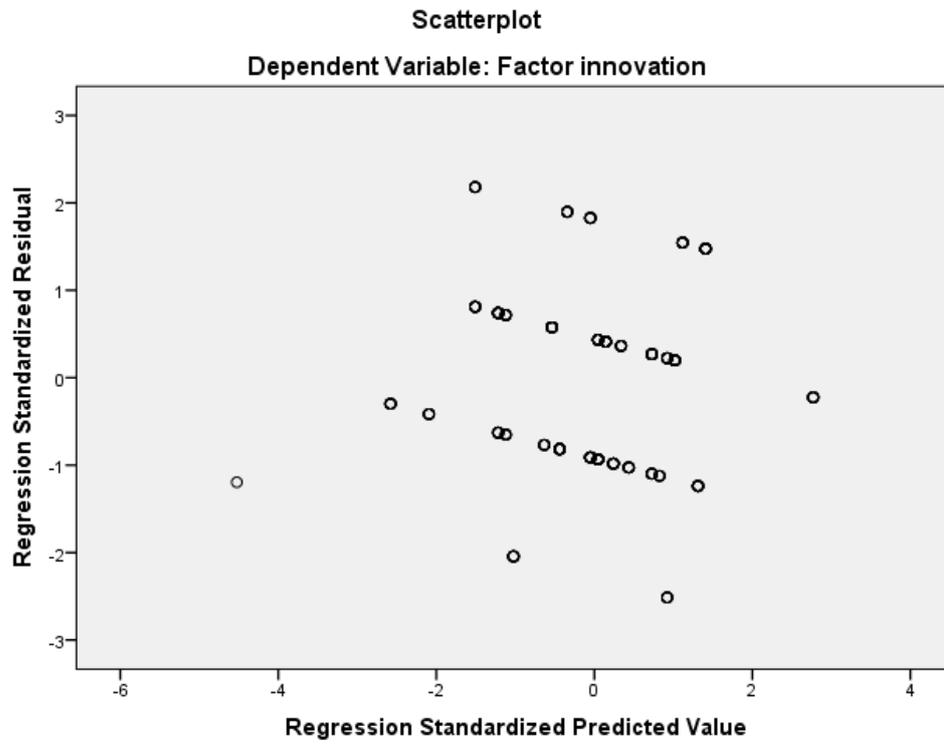
1	the	Noord Dr...	Nee	Regionaal	Jeugd G...		0.15	2.4%	incidentie...	Ja 2%	Dooront...	2 Ja	Huidige	Regionale f...		
2	t Brabant Oost		Nee	Regionaal	Ambulant...		0.04	1	Vanuit het Rijk		Tevens ...	2	Huidige	solidariteit...		
3	terdam-Amstelland		Nee	Bovenregionaal ...	Verblijf, P...	Offerte indienen					De afgel...	2	Nee, n...			
4	erhoek		Nee	Regionaal	Jeugd G...	Offerte indienen				Ja	Voor he...	3	Nee, n...	Huidige	Nee	
5	lân		Nee	Regionaal	Jeugd G...	Meervoudig onderh...	10% i...	1	Bezuinigingst...	Ja	Bij de in...	2	Nee, n...	Huidige		
6	Holland Zuid	Drechtste...		Bovenregionaal			6% in ...	1	Landelijke bez...	De provi...	Hier wor...	3				
7	mond		Nee	Bovenregionaal			6% in ...	1	Landelijke bez...	De provi...	Hier wor...	3				
8	haar (Noord-Kennemerland)		Ja	Regionaal; Bov...	Verblijf, J...	Bestuurlijk aanbes...	0.15	2	De 4% macro...	11% vrij...	Innovati...	2	Huidige	Gedeeltelij...	gemeent...	
9	te/Samen14		Ja	Regionaal	Jeugdzo...	Offerte indienen	4% in ...	2	Daarbij zetten...	Ja	Boven...	3	Huidige	Regionale f...		
10	land		Ja	Regionaal	Jeugd G...	Offerte indienen	Ja	1	10% in 2015...	Ja	Afgelep...	2	Nee, n...			
11	nd Rijnland	Rijnstreek		regionaal	Jeugd G...	Offerte indienen		1	korting wordt ...	Inhoude...		2	Ja	Huidige	Ja	In beleids...
12	t Brabant Oost		Nee	Regionaal	Ambulant...		0.04	1	Vanuit het Rijk		Tevens ...	2	Huidige	solidariteit...		
13	lân		Nee	Regionaal	Jeugd G...	Meervoudig onderh...	10% i...	1	Bezuinigingst...	Ja	Bij de in...	2	Nee, n...	Huidige		
14	land		Ja	Regionaal	Jeugd G...	Offerte indienen	6.800...	1	Landelijke bez...	Ja	De insc...	2	Ja	Huidige	Risicodelin...	
15	terdam-Amstelland		Ja	Bovenregionaal ...	Verblijf, P...	Offerte indienen					De afgel...	2	Nee, n...			
16	terdam-Amstelland		Ja	Bovenregionaal ...	Verblijf, P...	Offerte indienen					De afgel...	2	Nee, n...	Huidige		
17	l/Oost Veluwe		Ja	Regionaal	Jeugdbes...	Bestuurlijk aanbes...	kortin...	2	Landelijke bez...			1	Huidige	Ja	Solidante...	
18	ingen	Delfzijl & ...		Regionaal	Meldpunt...		3.5% i...	1	Bezuinigingen...	Ja	10% inv...	3	Ja	Huidige		
19	em		Ja									6	Ja	Huidige		
20	the	Noord Dr...	Nee	Regionaal	Jeugd G...		0.15	2.4%	incidentie...	Ja 2%	Dooront...	2	Ja	Huidige	Regionale f...	
21	ost Brabant	Peel		Regionaal	Jeugd-G...	Bestuurlijk aanbes...	0.05	1	Landelijke bez...	Ja	Aanbid...	3	Huidige	Passende...		
22	t Brabant Oost		Nee	Regionaal	Ambulant...		0.04	1	Vanuit het Rijk		Tevens ...	2	Huidige	solidariteit...		

Data View Variable View

## 9.6. Appendix F

Homoscedasticity plots

Percentage of progressive parties:



Percentage of left-oriented parties

